Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

► Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047 2015 Open to Public Inspection

<u>A</u>	For the 2015 c	alendar year, or tax year beginning 09/01/15 , and ending 08/31/1	. 0	<del></del>	
В	Check if applicable:	C Name of organization		D Employe	r identification number
	Address change	NORTH COAST REPERTORY THEATRE		l	
$\Box$	Name change	Doing business as			819307
	Manie Chaige	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephon	
	Initial return	987-D LOMAS SANTA FE DRIVE		858-	<u>481-2155</u>
	Final return/ terminated	City or town, state or province, country, and ZIP or foreign postal code			
$\overline{}$		SOLANA BEACH CA 92075		G Gross rec	eipts\$ 2,490,636
Ш	Amended return	F Name and address of principal officer:			
$\Box$	Application pending	SHARON STEIN	H(a) Is this a gro	oup return for s	ubordinates? Yes X No
		987 LOMAS SANTA FE DRIVE	H(b) Are all sub	ordinates incl	uded? Yes No
			1 ' '		(see instructions)
			,		,,
1_	Tax-exempt status:	X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527			
J	Website: ► W	WW.NORTHCOASTREP.ORG	H(c) Group exe		
ĸ	Form of organization:	X Corporation Trust Association Other ► L Ye	ar of formation: 1	982	м State of legal domicile: СА
₩P	arti Su	mmary			
		scribe the organization's mission or most significant activities:			
	I	PERATE A NOT-FOR-PROFIT PROFESSIONAL THEATRE FOR TH	E PROMOT	ION OF	THE
ဋ		IC APPRECIATION AND EDUCATION REGARDING THEATRE ART		T.TT:	
펼		IC APPRECIATION AND EDUCATION REGARDING INEATHE AKI	ä		
Governance					
ő	2 Check thi	s box $ ightharpoonup igsqcup$ if the organization discontinued its operations or disposed of more than 25%	% of its net ass	sets.	
8	3 Number of	f voting members of the governing body (Part VI, line 1a)		. 3	20
S		f independent voting members of the governing body (Part VI, line 1b)		4	20
Activities	5 Total nun	iber of individuals employed in calendar year 2015 (Part V, line 2a)		5	93
슞					0
¥	1	ber of volunteers (estimate if necessary)			0
	1	elated business revenue from Part VIII, column (C), line 12			
	b Net unrel	ated business taxable income from Form 990-T, line 34		.   7b	0
			Prior Yea		Current Year
Δī	8 Contributi	ons and grants (Part VIII, line 1h)		2,972	861,620
Ę	9 Program	service revenue (Part VIII, line 2g)	1,53	5,139	1,598,505
Revenue	10 Investmen	nt income (Part VIII, column (A), lines 3, 4, and 7d)		107	<u> 157</u>
œ		enue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	3 (	5,150	-42,012
		nue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,414,368		2,418,270
					0
	1	d similar amounts paid (Part IX, column (A), lines 1–3)			0
	1	aid to or for members (Part IX, column (A), line 4)		2 001	
S		other compensation, employee benefits (Part IX, column (A), lines 5–10)	1,113	3,041	1,183,279
Expenses	16a Professio	nal fundraising fees (Part IX, column (A), line 11e) raising expenses (Part IX, column (D), line 25) ▶ 163,498			U
a	b Total fund	raising expenses (Part IX, column (D), line 25) ▶ 163,498			
ũ	17 Other exp	enses (Part IX, column (A), lines 11a–11d, 11f–24e)	1,042	2,983	1,102,794
		enses. Add lines 13–17 (must equal Part IX, column (A), line 25)	2,156	5,004	2,286,073
		ess expenses. Subtract line 18 from line 12		3,364	132,197
<u> </u>	19 Veneure		Beginning of Cur		End of Year
Net Assets or Fund Balances	20 Total con	. (5.14.1)	<del></del>	0,110	861,570
SSe	20 Total asse	William (Dark V. Brancos)		7,406	726,669
nd A	21 Total llabi	ities (Part X, line 26)			134,901
		s or fund balances. Subtract line 21 from line 20		2,704	T3#,30T
		nature Block			_
Ur	nder penalties of p	erjury, I declare that I have examined this return, including accompanying schedules and statemen	ts, and to the be	est of my kno	owledge and belief, it is
tru	ie, correct, and co	mplete. Declaration of preparer (other than officer) is based on all information of which preparer ha	s any knowledge	e.	
Sig	ın Si	anature of officer		Date	
			ent		
Hei					
		pe or print name and title	1 = :		DTIN
	1	preparer's name ( ) Preparer's signature	Date	Check	If PTIN
Paid	1111014	M. Owens Alicia M. Owens	01/31/	/17 self-emp	
Pre	parer Firm's nam	A.M. Owens & Co., CPA, APC	Fi	rm's EIN 🕨	45-4128534
	Only	9880 N Magnolia Ave # 188			
	1	g gr 02071 1001	100	none no.	619-698-2401
N.A	Firm's add	this return with the preparer shown above? (see instructions)	Lro	MIO IIV.	X Yes No
wav	THE IKS DISCUSS	tino return with the preparet onown abover (See indudelions)		<b></b>	

orm	990 (2015) NORTH COAST REPERTORY THEATRE 95-3819307	Page 2
	nt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	<u>X</u>
1	Briefly describe the organization's mission:	
T	O OPERATE A NOT-FOR-PROFIT PROFESSIONAL THEATRE FOR THE PROMOT	ION OF THE
P	UBLIC APPRECIATION AND EDUCATION REGARDING THEATRE ARTS.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	ा वज्
	services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by	
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,	
	the total expenses, and revenue, if any, for each program service reported.	
	(Code: ) (Expenses \$ 1,978,257 including grants of \$ ) (Revenue \$	1,598,505)
T O P B S A S C	ROMOTION OF THE PUBLIC APPRECIATION OF EDUCATION REGARDING THE HEY PRODUCED 8 MAINSTAGE SHOWS AND MAIN OTHER COLLABORATIVE EVENT REPORT OF ALSO TEAMS WITH COMMUNITIES THROUGHOUT SAN DIEGO CONTROL OF ALSO ACKGROUNDS AND SOCIOECONOMIC LEVELS. IN-SCHOOL RESIDENCY PROGRUMENTS WITH EXPOSURE TO THE DRAMATIC ARTS AND WORKSHOPS INCORD FORDABLE PROFESSIONAL INSTRUCTION AND ARE OFFERED DURING AND CHOOL. DURING FISCAL 2014, APPROXIMATELY 3,500 STUDENTS IMPRODUMENTATION AND SELF-CONFIDENCE AS WELL AS THEIR TECHNICAL ACCURAGE OF SESSIONS.	ENTS. THE OUNTY TO L RAMS PROVIDE PORATE OR AFTER VED THEIR TING ABILITY
A	ND SKILLS BY ATTENDING FALL, WINTER AND SPRING CLASS SESSIONS	AND DAI CAMP
4b	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
-12	(Out.) / (Indiana) /	
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
	***************************************	
	***************************************	
	***************************************	
	·	
	· · · · · · · · · · · · · · · · · · ·	
	***************************************	
	**************************************	
4d	Other program services (Describe in Schedule O.)	1
	(Expenses \$ including grants of \$ ) (Revenue \$	
	/=====================================	
4e	Total program service expenses ▶ 1,978,257	Form <b>990</b> (2015)

<u> </u>	and the Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	77
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		X
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			v
	candidates for public office? If "Yes," complete Schedule C, Part I	3	-	X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			x
_	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-197 If "Yes," complete Schedule C,	5		х
c	Part III  Did the organization maintain any donor advised funds or any similar funds or accounts for which donors	•   •		72
6	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	West 2 secondate Oslandida D. Danid	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
٠	Consider Oaks data D. Dord III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
•	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		_X_
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		<u> </u>
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		٠,	
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If	401	ļ	v
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		$\frac{x}{x}$
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E			$\frac{\Lambda}{X}$
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	-+	<u></u>
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate	14b		x
4 =	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	140	-	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	İ	X
40	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other	10		
16		16		x
17	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV			
• •	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	1	x
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
. •	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
		Forr	<sub>n</sub> 990	(2015)

2000000	an 990 (2015) NORTH COAST REPERTORY THEATRE 95-3819307  art W Checklist of Required Schedules (continued)		<u></u>	age •
2000	- The state of the		Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	. 20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	ļ		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		x
b	Did the average star investigation and are assets of the average bound bound a temperature period evention?	24b		
	Did the organization invest any proceeds or tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
С	to defense any tay assembly hande?	24c		
	to defease any tax-exempt bonds?	24d		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	240		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			77
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			ĺ
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
i.	Schedule L, Part IV	28b		x
_	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)	200	-	
С		28c		x
00	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	29		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	25		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			v
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			35
	Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			7.
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			
	or IV, and Part V, line 1	34		<u> </u>
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
00	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
27	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
		37		x
	Part VI	31		**
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	1 20	x	
	19? Note. All Form 990 filers are required to complete Schedule O.	38	42	(2015

:::::#::#	Check if Schedule O contains a response or note to any line in this Part V	<b>/</b>				
*****					Yes	No
1a	* * * * * * * * * * * * * * * * * * * *	1a	39			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b				
С	Did the organization comply with backup withholding rules for reportable payments to vendors and				<b> </b>	<b> </b>
	reportable gaming (gambling) winnings to prize winners?			1c	<b> </b>	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		0.3			
_	Statements, filed for the calendar year ending with or within the year covered by this return	2a	93		- V	<b> </b>
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu			2b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions	s)				- V
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	. <i></i>		3a	├─	X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule			3b	├──	├
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		ty			
	over, a financial account in a foreign country (such as a bank account, securities account, or other fir	nancial				
	account)?			4a		X
b	If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	Accoun	ts			
_	(FBAR).			-		v
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?					X
d.	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction.	ction?				
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			<u>5c</u>		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	ie		0-		v
_	organization solicit any contributions that were not tax deductible as charitable contributions?			<u>6a</u>	$\vdash$	X
b	If "Yes," did the organization include with every solicitation an express statement that such contribution	ons or		0.		
_	gifts were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for g			7.		
	and services provided to the payor?			7a		
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			/D		<b></b>
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was the file for the	IS		7c		
	required to file Form 8282?	7d				
d	If "Yes," indicate the number of Forms 8282 filed during the year		3	7e	*******	
6	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or		f	7f	$\vdash \vdash \vdash$	<del> </del>
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control of the organization received a contribution of qualified intellectual property, did the organization file Fo		0 oc roquired?	7g		<del> </del>
g	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization				$\vdash$	
h	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintaine			/		
8	sponsoring organization have excess business holdings at any time during the year?			8	*********	
9	Sponsoring organizations maintaining donor advised funds.	• • • • • • •		•••••		
•	Did the sponsoring organization make any taxable distributions under section 4966?			9a		**********
a	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?					
b 10	Section 501(c)(7) organizations. Enter:			·····		
	Initiation fees and capital contributions included on Part VIII, line 12	10a				
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:	100				
		11a				
	Gross income from members or shareholders  Gross income from other sources (Do not net amounts due or paid to other sources		24			
		11b				
2a	against amounts due or received from them.)  Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form			12a	********	10000000000
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
	A distribution of the state of			13a		
u	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which					
.,	the organization is licensed to issue qualified health plans	13b				
С	Enter the amount of reserves on hand	13c				
	ment to the state of the state			14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule					
AA.					ո 990	(2015)

Form 990 (2015) NORTH COAST REPERTORY THEATRE 95-3819307 Page 6 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. 20 Enter the number of voting members included in line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 X any other officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 X supervision of officers, directors, or trustees, or key employees to a management company or other person? X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X Did the organization become aware during the year of a significant diversion of the organization's assets? X 6 Did the organization have members or stockholders? 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint X one or more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members, X stockholders, or persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8 X The governing body? Each committee with authority to act on behalf of the governing body? X d8 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No X 10a Did the organization have local chapters, branches, or affiliates? 10a If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? ..... 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Did the organization have a written conflict of interest policy? If "No," go to line 13 12a 12a X 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," X 12c describe in Schedule O how this was done X 13 Did the organization have a written whistleblower policy? 13 Did the organization have a written document retention and destruction policy? X 14 Did the process for determining compensation of the following persons include a review and approval by 15 independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X The organization's CEO, Executive Director, or top management official 15a X Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Х 16a with a taxable entity during the year? If "Yes." did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ CA Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records: >

987-D LOMAS SANTA FE DRIVE

CA 92075

858-481-1055

WILLIAM KERLIN

SOLANA BEACH

Form 990 (2015	) NORTH COASI	REPERTORY	THEATRE	95-3819307	Page 7
Part VII	Compensation of	Officers, Director	s, Trustees,	Key Employees, Highest	Compensated Employees, and
	Independent Cont	ractors			L1
	Check if Schedule (	O contains a respo	onse or note to	o any line in this Part VII	<u></u>
Saction A	Officers Directors Tru	ictors Key Employe	ae and Highaet	Compensated Employees	

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employee

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)				<b>&gt;)</b>			pensated any current office	(E)	(F)
Name and Title	Average hours per	(d	o not c		ilion more	than or	18	Reportable compensation	Reportable compensation from	Estimated amount of
	week (list any					s both a		from the	related organizations	other compensation
	hours for					,		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related organizations	direc	tituti	Officer	y em	hest	Former	(***2**1000 MINOO)		and related
	below dotted line)	Individual trustee or director	onal t		Key employee	e cont				organizations
		stee	nstitutional trustee		ŏ	Highest compensated employee				
						E.				
(1) DAVID ELLENSTEIN										
Tieffuhfu Minister	40.00	X						102,000	0	0
Artistic Director (2) WILLIAM KERLIN	0.00					-	_	102,000		0
(2) WILLIAM RERLIAM	40.00									
Managing Director	0.00	x						81,000	0	O
(3) JAY SARNO	0.00	† <u>^</u>						02,000		
(5) 5112 5111415	2.00									
Vice President	0.00	X		X				o	0	0
(4) HANNAH STEP										
	2.00									
Vice President	0.00	X		X				0	0	0
(5) IRA EPSTEIN										
	2.00							_		
Trustee	0.00	X					_	0	0	0
(6) PETER HOUSE										
<u></u>	2.00							ا	0	. 0
Trustee	0.00	Х					$\dashv$	0	U	
(7) SHARON STEIN	2 00					ŀ				
President	2.00 0.00	x		x				o	0	0
(8) MARILYN TEDESCO	0.00	1		^			$\dashv$			
(6)MARIHIN IEDEBCO	2.00									
Vice President	0.00	$\mathbf{x}$		x				o	ol	0
(9) HOLLY SMITH JONE							$\neg$			
(0)-1-0-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	2.00									
Treasurer	0.00	x		x				0	0	0
(10) PATRICIA MOISES										
	2.00									
Secretary	0.00	X		Х				0	0	0
(11) JOHN WEIL										
	2.00								٥	
Trustee	0.00	X				$\bot$	$\perp$	0	0	O Form <b>990</b> (2015)

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Part VII Section A. Officers	, Directors, Tru	ıstee	s, K	ey E	mpl	oyee	s, a	and Highest Compensated	Employees (continued)	
(A) Name and title	(B) Average hours per week (list any hours for	of	x, unl	Pos check ess pe nd a c	erson directo	than dis both	an ee)	(D) Reportable compensation from the organization	(E)  Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(12) STEVE CHAPMAN	2.00									
Trustee	0.00	x						0	0	O
(13) CYNTHIA DAVIS	1									
Trustee	2.00	x						0	0	o
(14) MARION DODSON										
	2.00								0	0
Trustee (15) DICK FRENCH	0.00	X	_					0	0	
(10) DIGIT LICEITON	2.00									
Trustee	0.00	x			<u> </u>			0	0	. 0
(16) DIANE GOTKIN	2.00									
Trustee	0.00	x						o	0	0
(17) RICH LEIB										
Marration	2.00 0.00	x						o	0	0
Trustee (18) JERE OREN	0.00	^						U		
	2.00								_ i	
Trustee	0.00	X						0	0	0
(19) SUSAN ROTH	2.00									
Trustee	0.00	x						o	0	0
1b Sub-total							•	183,000		
c Total from continuation shee d Total (add lines 1b and 1c)							<b>&gt;</b>	183,000		
2 Total number of individuals (ind	cluding but not I	imite	d to	thos	e list	ed a	bove		\$100,000 of	
reportable compensation from  3 Did the organization list any fo employee on line 1a? If "Yes,"  4 For any individual listed on line organization and related organ individual  5 Did any person listed on line 1a for services rendered to the organization from the forgan listed on line 1a for services rendered to the organization.	rmer officer, dir complete Scheo 1a, is the sum izations greater	ector dule of re than 	r, or 1 J for ports \$15	suchable 0,00	n ind com 0? If	ividu pens "Yes  from	al ations," co	n and other compensation to omplete Schedule J for suc	from the ch individual	3 X 4 X 5 X
Section B. Independent Contractor		es,	COIII	piete	301	leaui	<del>e</del> J	ioi such person		
Complete this table for your five compensation from the organize	e highest comp	ensa	ted in	ndep	ende	ent c	ontra lend	lar year ending with or withi	in the organization's tax ye	ar.
	(A) ousiness address							Descripti	(B) ion of services	(C) Compensation
								•		
						-				
<u> </u>										
2 Total number of independent or	ontractore (inclu	dina	hut	not li	mite	d to	thee	e listed above) who		
received more than \$100,000 c	of compensation	fron	the	orga	niza	tion	<b>•</b>	S noted above) will	. 0	000
DAA										Form 990 (2015)

	m 990 (2015) NORTH CO										Page
P	Section A. Officers (A) Name and title	(B) Average hours per week (list any hours for	(d bo	lo not ix, unli ficer a	Pos check ess pe	C) sition more erson directo	than dis both	one n an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)		organization and related organizations
(2	0) MARC TAYER	2.00									_
Tr	ustee	0.00	X				-		0	0	0
1b c d 2	Sub-total	ets to Part VII, S cluding but not li	ecti  mite	on A	·			▶ ▶ bove	e) who received more than	\$100,000 of	
3	Did the organization list any fo employee on line 1a? If "Yes," For any individual listed on line organization and related organ individual Did any person listed on line 1s	rmer officer, dire complete Sched 1a, is the sum of izations greater	ector lule of of re	for porta \$15	such able ( 0,00	n ind com 0? If	ividu pens "Yes	al atior s," co	n and other compensation omplete Schedule J for suc	from the	Yes No.
5	Did any person listed on line 1st for services rendered to the org ion B. Independent Contractor	ganization? If "Ye									
1	Complete this table for your five compensation from the organization	e highest compe	nsat	ted in	ndep ion f	end or th	ent c ie ca	ontra lend	ar year ending with or with	han \$100,000 of in the organization's tax yea (B) ion of services	ar. (C) Compensation
	Name and t	Dusiness address							Descript	IOH OF SERVICES	Compensation
	Total number of independent or	ontractors (includ	ding	but i	not li	mite	d to	those	e listed above) who		
DAA	received more than \$100,000 o	t compensation	trom	the	orga	niza	tion	<u> </u>			Form <b>990</b> (2015)

P	irt V	III Stater	<b>nent of Reve</b> if Schedule (	nue Diconf	ains a	response	or note to any lin	e in this Part VIII		П
		CHECK	Th Coneduc C	<i>3</i> 0011	uno u	теоропес	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
द्य	1a	Federated car	mpaigns	1a	***************************************					
ran	b	Membership o		1b						
Contributions, Gifts, Grants and Other Similar Amounts	c	Fundraising e		1c		118,113				
	d	Related organ		1d						
S,E	е	Government grants		1e						
P.S.	f	All other contribution								
the			not included above	1f		743,507				
ĘÓ.	g	Noncash contributio	ns included in lines 1a-	1f: \$						
SE	h	Total. Add line	es 1a-1f				861,62	0		
e						Busn, Code				
Yen	2a	ADMISSI	ons	<i></i> .			1,363,35			
8	b	THEATRE	SCHOOL				153,15			
ζį	С	CONCESS	IONS AND OTH	ER SUE	PORT		82,00	2 82,002		
Ser	d									
ш	е									
Program Service Revenue	f	All other progr	am service rever	nue						
	g	Total. Add line	es 2a–2f		<u></u>	<u></u>	1,598,50	5	T	1
	3		come (including o							
		and other simi	lar amounts)				15	7 157		
	4		nvestment of tax							
	5	Royalties	<u> </u>	·····						
			(i) Real		(ii) i	Personal				
	6a	Gross rents								
	b	Less: rental exps.								
	C	• •	4.							
		Net rental inco	me or (loss)							
		sales of assets	(i) Securities		(11)	Other	-			
		other than inventory								
	þ	Less: cost or other								
		basis & sales exps.								
		Gain or (loss)								
			SS)							
enne	oa		om fundraising ever 118, 1							
Re			eported on line 1c). 18			30,354				
Other Rev	h	Less: direct ex		· " -		72,366				
ŏ			(loss) from fund	. □∟ raisina :	events		-42,01	2		
			om gaming activities		oronto .					
	Uu	See Part IV, line	-							
	h	•	penses			·				
			(loss) from gami		vities					
			inventory, less			1111111				
			owances	a						
	b		oods sold							
			(loss) from sales	•	entory		***************************************			
			cellaneous Revenue			Busn, Code				
	11a									
	b	*								
	c									
	d		ue							
		Total. Add line	44. 44.1			<b>&gt;</b>				
	12	Total revenue	. See instruction				2,418,270	1,598,662	0	0

Sect	ion 501(c)(3) and 501(c)(4) organizations must c			mplete column (A).	
Do #	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	Bb, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
•	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
_	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
•	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	183,000	129,540	26,730	26,730
6	Compensation not included above, to disqualified				
_	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	739,776	622,261	35,248	82,267
8	Pension plan accruals and contributions (include	,			
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits	161,257	144,956	5,909	10,392
10	Payroll taxes	99,246	80,857	6,666	10,392 11,723
11	Fees for services (non-employees):				
ıı a					
b					
c	Legal Accounting	16,981		11,182	5,799
d	1 - Introduces				
u	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
	Other. (If line 11g amount exceeds 10% of line 25, column				
9	1				
40	(A) amount, list line 11g expenses on Schedule O.)  Advertising and promotion	168,565	164,533		4,032
12		100,603	65,788	24,744	10,071
13	Office expenses	13,625	9,536	2,726	1,363
14	Information technology	81,818	81,818		
15	Royalties	187,167	167,898	11,858	7,411
16	Occupancy	114,682	104,965	9,717	
17	Travel	114,002	101/303		
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	129		129	
20	Interest	149		1.2.3	
21	Payments to affiliates	10,741	8,846	1,097	798
22	Depreciation, depletion, and amortization	14,405	11,523	1,441	1,441
23	Insurance	14,400	11,343	エノユエエ	<u> </u>
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	017 050	217 252		
а	MAINSTAGE	217,353	217,353		
b	OUTSIDE CONTRACTORS	54,157	54,157	647	
С	CREDIT CARD PROCESSING	46,262	45,615		1,276
d	UTILITIES	25,522	22,204	2,042	1,2/6
	All other expenses	50,784	46,407	4,182	
25	Total functional expenses. Add lines 1 through 24e	2,286,073	1,978,257	144,318	163,498
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs				
	from a combined educational campaign and				
	fundralsing solicitation. Check here ▶ if				
	following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2015)
DAA					Form 330 (2015)

**Balance Sheet** Part X Check if Schedule O contains a response or note to any line in this Part X (B) (A) Beginning of year End of year 182,888 350,607 Cash—non-interest bearing 199,533 198,974 2 2 Savings and temporary cash investments Pledges and grants receivable, net 3 62,307 14,769 4 Accounts receivable, net Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L 6 7 Notes and loans receivable, net Inventories for sale or use 137,140 187,488 Prepaid expenses and deferred charges 10a Land, buildings, and equipment; cost or other basis. Complete Part VI of Schedule D 10a 354,722 113,717 102,976 10c b Less: accumulated depreciation 10b 11 Investments—publicly traded securities \_\_\_\_\_ 11 12 Investments—other securities. See Part IV, line 11 12 Investments—program-related. See Part IV, line 11 13 14 14 Intangible assets 6,756 4,525 15 15 Other assets. See Part IV, line 11 861,570 700,110 16 Total assets. Add lines 1 through 15 (must equal line 34) 16 101,899 56,688 17 Accounts payable and accrued expenses 17 18 Grants payable 18 669,981 595,507 19 Deferred revenue 19 Tax-exempt bond liabilities 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and 22 disqualified persons. Complete Part II of Schedule L Secured mortgages and notes payable to unrelated third parties 23 23 Unsecured notes and loans payable to unrelated third parties 24 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 25 of Schedule D 726,669 697,406 26 Total liabilities. Add lines 17 through 25 ..... Organizations that follow SFAS 117 (ASC 958), check here Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. 86,334 -46,650 27 Unrestricted net assets 27 48,567 49,354 28 Temporarily restricted net assets Permanently restricted net assets

Organizations that do not follow SFAS 117 (ASC 958), check here ▶ ☐ and 29 complete lines 30 through 34. Capital stock or trust principal, or current funds 30 31 Paid-in or capital surplus, or land, building, or equipment fund 31 Retained earnings, endowment, accumulated income, or other funds 32 32 134,901 2,704 Total net assets or fund balances \_\_\_\_\_ 33 33 861,570 700,110 Total liabilities and net assets/fund balances ... Form 990 (2015)

orm	1 990 (2015) NORTH COAST REPERTORY THEATRE 95-3819307			Pag	ge 12
Pa	rt XI Reconciliation of Net Assets				_
	Check if Schedule O contains a response or note to any line in this Part XI	<del></del>		·····	<del></del>
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,4		
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,28		
3	Revenue less expenses. Subtract line 2 from line 1	3	1;		197
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		2,	704
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	13	34,	901
Pa	nt XII Financial Statements and Reporting				$\overline{}$
.,,,,,,	Check if Schedule O contains a response or note to any line in this Part XII	<u></u>		<del></del>	——
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or				
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?	·	2c		
	if the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?		3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b		
			Forr	n 990	(2015)